

LOT
FOUR
TEEN



Strategic Plan 2022 - 2026

Boundless
collaboration



Government
of South Australia



Acknowledgement of Country

Ngai / Ngadlu tampinhi ngadlu Kurna Miyurna yartangka.
Munaintya puru purruna ngadlu-itya. Munaintyanangku yalaka
tarrkarriana tuntarri.

We acknowledge we are on Kurna Miyurna land. The Dreaming
is still living. From the past, in the present, into the future,
forever.



Kurna Elder, Uncle Jeffrey
Newchurch, leading a smoking
ceremony as part of the Tarrkarri
Project Launch (December 2021).



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Message from The Premier

My Government takes leadership of South Australia at time of generational challenge, where South Australia is in a unique position to capitalise on our strengths in the defence, space and cyber security sectors to contribute to solving global challenges.



Peter Malinauskas MP

Premier of South Australia

At a time where global security and climate change present the challenges of our generation, South Australians are not immune to these impacts.

However with challenge comes opportunity and my Government is now setting the vision and roadmap for Lot Fourteen to be the cornerstone of the innovation ecosystem in South Australia, and to help deliver economic, social and cultural prosperity for our State.

Our commitment and planning for Lot Fourteen began under the Weatherill Government in 2015. This four-year Strategic Plan for Lot Fourteen now progresses opportunities that will drive productivity for the State and ensure more high-value skilled jobs for South Australians are a reality.

At Lot Fourteen, we are creating a place where all levels of government will collaborate with industry, business and research. A place where we are investing in the future and positioning ourselves on the world-stage.

“
My Government is committed to setting up the workforce of the future, which is why we're backing Lot Fourteen.”

We are progressing the \$400 million Entrepreneur and Innovation Centre (EIC) and Innovation Hub, as well as the \$60 million Digital Technologies Academy. A review will be completed in 2023 to ensure we deliver a truly world class Centre for First Nations Cultures.

Lot Fourteen will be a vibrant place for the community to enjoy with cafés, plazas, parks, public art and events welcoming all South Australians and visitors.

Our time is now to make an impact and propel South Australia forward.

We are proud to partner with the Australian Government, industry, universities and private investors to make this happen. We are pleased to share with you the Lot Fourteen Strategic Plan 2022-2026.

Message from The State Project Lead

Lot Fourteen uses the power of collaboration and co-location to drive innovation and the translation of ideas in emerging industries, into commercialised products and services that are competitive in a changing global market.

Lot Fourteen provides a range of diverse workspaces for start-ups, business, global companies and research organisations. The community is curated from the defence, space, hi-tech, and creative industries, where South Australia has an established global advantage. Already supporting employment of more than 1,430 people from 137 businesses, the community will grow to a high-value skilled workforce of over 6,000 by 2028.

Lot Fourteen is supported by the Government of South Australia and the Australian Government, with a combined investment of \$757 million and a focus of the Adelaide City Deal. It is estimated that by 2028 capital and operational expenditure in Lot Fourteen will generate \$3.5 billion in economic activity for South Australia.

In 2022, the next wave of infrastructure delivery at Lot Fourteen has started. The Entrepreneur and Innovation Centre (EIC) will be the flagship of our innovation ecosystem. Positioned in the heart of the district, the facility will be a single, secure location for collaboration between defence, space, cyber security and hi-tech organisations.

“
Our bold and ambitious strategic plan for Lot Fourteen will continue to provide a platform for growing emerging industries and jobs, in an exciting and engaging place, positioning South Australia on the global stage.”

Alongside, high-demand digital technologies education and training will be offered through the Digital Technologies Academy (working name), delivering a high-value skilled workforce from diverse backgrounds and demographics to meet the ever-increasing demands of industry.

Construction of South Australia's next major cultural institution, the Centre for First Nations Cultures, is underway. The Centre will showcase the rich, diverse and enduring cultures of Australia's First Nations Peoples to a national and international audience.

We are leading collaboration across the South Australian innovation districts network, including Adelaide BioMed City and the Tonsley Innovation District.

Our bold and ambitious strategic plan for Lot Fourteen will continue to provide a platform for growing emerging industries and jobs, in an exciting and engaging place, positioning South Australia on the global stage.



Diane Dixon

State Project Lead, Lot Fourteen

Department of the Premier and Cabinet

Defined by innovation. Powered by collaboration.

At Lot Fourteen, partnerships between government, industry, business and research organisations are delivering outcomes for innovation and investment.

The focus of Lot Fourteen is to grow capabilities where South Australia already holds competitive advantage. The target sectors have an emphasis on technology-enabled industries, those being: defence, space, hi-tech (artificial intelligence, machine learning, cyber security, quantum technologies, advanced communications and photonics) and creative industries. At the commencement of this plan, the industry composition at Lot Fourteen was: hi-tech 54%; defence 21%; space 14%; and creative industries 6%.

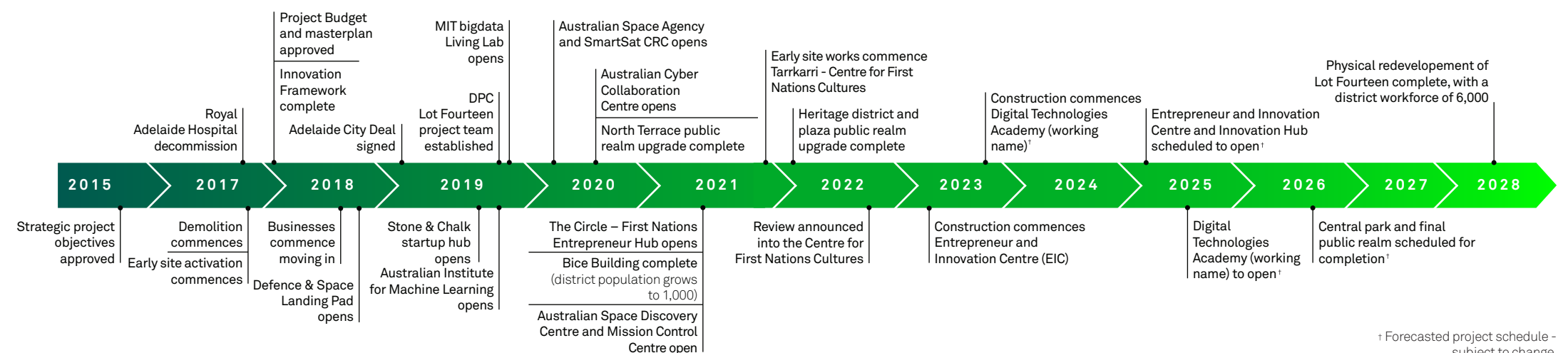
The momentum at Lot Fourteen is strong. Lot Fourteen is a destination-of-choice for globally-recognised organisations. Already headquartered at Lot Fourteen are the Australian Space Agency, Australian Institute for Machine Learning, SmartSat CRC and the Australian Cyber Collaboration Centre. Key partners established at Lot Fourteen include Stone & Chalk, Google Cloud, Microsoft Azure, Amazon Web Services, Airbus, Commonwealth Bank and the Australian Submarine Corporation (ASC).

Since 2017, the development of Lot Fourteen has been guided by a range of strategies. The Adelaide City Deal and individual sector plans for Space, Defence, Creative Industries and Hi-Tech, and the South Australian science and innovation strategy have established a strong direction for the district.

We are at an important juncture. Transitioning from the 'Establishment Phase', the district now enters the 'Growth Phase', a period of substantial development and expansion. This Strategic Plan establishes the key initiatives required for Lot Fourteen to build upon the existing momentum and set the district up for future success.

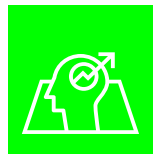


Lot Fourteen, North Terrace, Adelaide, South Australia. Precinct vision (indicative February 2022)

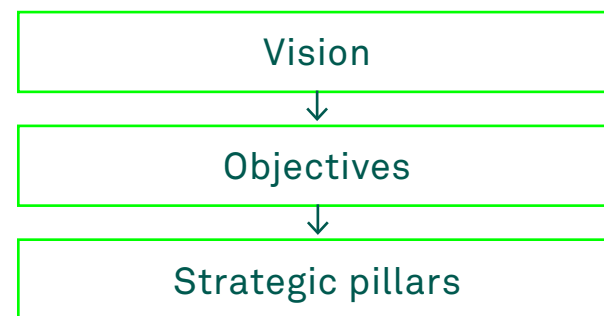


[†] Forecasted project schedule - subject to change.

Our Strategic Framework



STRATEGIC FOCUS



DELIVERY AND ACCOUNTABILITY



OUR VISION

A world-class innovation, business and global collaboration district that delivers economic, social and cultural prosperity.

STRATEGIC OBJECTIVES

The aspirations and principles that encompass the purpose for Lot Fourteen are:

1

Curate a globally connected district for hi-tech industry research and development collaboration, translation and commercialisation.

2

Support technology skills, training and education pathways to grow emerging industries.

3

Grow employment and career opportunities to attract, develop and retain talented people in South Australia.

4

Promote further investment into the innovation district and State through strategic partnerships, infrastructure delivery, business expansion, research funding and venture capital.

5

Advance the awareness, knowledge, preservation and teaching of First Nations cultures and languages.

6

Facilitate economic business and employment outcomes for First Nations Peoples.

7

Establish a vibrant and exciting place for the community, workers, students and visitors through activation, arts, culture and placemaking.

The strategic objectives have informed the Vision and strategies for Lot Fourteen. The strategic objectives are the focal point for this Strategic Plan and all activities and developments with the innovation district deliver on one or more of the objectives.

Innovation District Phases

Through foundational assessment and research, including global case study analysis of innovation districts, it is understood that innovation districts generally take at least ten years to establish, mature and optimise.



Australian Space Discovery Centre, Lot Fourteen, North Terrace, Adelaide, South Australia.

The development stages of innovation districts can be broadly classified under the terms: Establishment Phase; Growth Phase and Sustainment Phase. As districts progress along a maturity pathway, their scale, productivity, innovation outputs and economic impact will substantially increase. Seven factors commonly identified to assess globally significant innovation districts are leadership, culture, collaboration, amenity, infrastructure, competitive advantage and market drivers.

The graphic below presents a high-level summary of the key qualities of an innovation district in each phase, in the context of Lot Fourteen.

Lot Fourteen is transitioning from a strong and dynamic establishment phase to a phase of distinct and significant growth. This Plan sets the ambitions and initiatives for Lot Fourteen for the equivalent Growth Phase. Understanding where Lot Fourteen sits in the maturity pathway assists understanding of the priority areas of focus relative to other development stages.



- Primary strategic focus is on establishing an appropriate governance model to bring together key stakeholders, development, infrastructure and populating initial district actors.
- High dependency on government (or sponsor) as a catalyser and key financier of infrastructure and other assets.
- External investment is small scale, fit-for-purpose, tenant fit out.
- Attracting investment and establishing a unique brand and well-defined identity is a key focus, the audience is local and state-based.
- Collaboration and networking assets are in a start-up phase.
- Verticals are not yet present or fully integrated.
- Also known as an 'emerging district'.
- Access to affordable commercial rents to attract and retain start-ups, incubators and accelerators.



- Primary development phase, infrastructure delivery underway and nearing completion by the end of the phase.
- Investment pipeline is shifting from sponsor/catalyst to external financiers/participants.
- Investment attraction is targeted in key sectors/actors to boost market advantage.
- Networks are active with local and national partners, sponsor/government and stakeholders are sharing responsibility.
- Brand and market identity is strongly recognised at the national scale, international focus is being developed.
- Also known as an 'active district' with vibrant public spaces.
- Access to advanced technology and equipment has become available.



- Enabling infrastructure mostly delivered, ongoing refreshment is occurring to meet market demands.
- Investment attraction has an international focus aligned with verticals and established momentum; attracting and securing business investment is a key focus.
- Brand development is focused on clearly defined competitive advantage or specialisation.
- Networking and collaboration assets are a high focus, with a robust culture of openness and idea sharing that delivers commercialisation outcomes.
- Active research and development is occurring in the district.
- Beyond a defined management/governance model, required input from the sponsor/initial catalyst is low.

Our strategic pillars

Four strategic pillars underpin the vision for Lot Fourteen and provide focus for specific goals and initiatives: economic business ecosystem, and; a magnetic, cultural and engaging place.



Economic impact

South Australian innovation will be developed at Lot Fourteen and offered to the global market. Strong leadership and the concentration of impact will be a beacon of opportunity and attract new investment into South Australia.

Partnerships with the private sector and universities will deliver new infrastructure and programs to support the productivity and prosperity of South Australian industry and businesses.

The energy and opportunity at Lot Fourteen will attract new people to South Australia and support international education and tourism.

2026 GOAL

Lot Fourteen is a driving force in the South Australian economy, showcasing where South Australia has advantage and promoting this capability, products and services to the global market.

Outcomes

Lot Fourteen is an attractor of new investment and business into South Australia through infrastructure delivery, investment and business establishment or expansion.

Lot Fourteen generates exports for South Australia through the growth of industries where there is an established competitive advantage, growing the visitor economy and attracting international students to Adelaide.

The businesses and enterprises at Lot Fourteen are a magnetic attractor of skills, business and research to South Australia.

Lot Fourteen has a defined and proven value proposition and sector specialisation: development and programs are strongly aligned to this strategic direction.

Lot Fourteen has strong leadership and a robust governance and management model that is flexible and adaptable. There is buy-in from a broad range of stakeholders, that share responsibility for the district's success.

South Australia's future-focussed industries have obtained a greater share of the global market.

First Nations businesses are supported through procurement, partnering and programs. Lot Fourteen is a leader in the recruitment and development of First Nations people and their contribution is embraced, valued and respected.

Initiatives

Develop and implement a business and investment attraction strategy.

Partner with the private sector to deliver infrastructure and programs.

Progress and deliver the Adelaide City Deal projects that will grow Adelaide's innovation economy and boost Adelaide's cultural and tourism economy.

Continue to showcase the success stories, thought leaders and experts at Lot Fourteen.

Develop networks with global partners in target industry sectors.

The vision and objects for Lot Fourteen directs the tenancy framework, business attraction, industry engagement and development strategy.

There is a focus on selecting the right mix of actors in the district and identification of suitable targets to contribute to the optimal mix of activities.

Allocations in the district address genuine market demand with uses to be relevant and complementary.

Develop a clear governance and management model that allows for broader involvement and participation (beyond government), retaining flexibility to respond to change and opportunity.

Stakeholder input is sought and considered in decision making.

Projects are progressed based on sound and favourable economic and commercial analysis.

Identify research strengths and commercialisation opportunities, by leveraging collaboration with , training agencies and centres of excellence. This includes with existing centres of excellence including Australian Institute for Machine Learning, Australian Cyber Collaboration Centre, Australian Space Agency and SmartSat CRC.

Embed First Nations business and employment opportunities in projects at Lot Fourteen through an Industry Participation Framework.

Continue the expansion of The Circle—First Nations Entrepreneur Hub membership base and delivery of services.

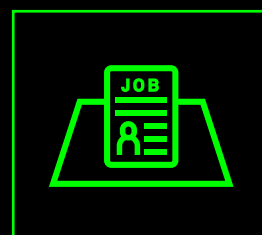
Measures of success

- Growth in total capital investment into Lot Fourteen
- Measuring economic impact of Lot Fourteen
- Number of businesses who are members of The Circle—First Nations Entrepreneur Hub
- Expenditure with First Nations businesses.



Signature projects

01. THE AUSTRALIAN SPACE AGENCY & SMARTSAT CRC
02. THE START UP HUB
03. ENTREPRENEUR AND INNOVATION CENTRE AND INNOVATION HUB
04. THE CENTRE FOR FIRST NATIONS CULTURES
05. THE CIRCLE—FIRST NATIONS ENTREPRENEUR HUB
06. THE DIGITAL TECHNOLOGIES ACADEMY
07. AUSTRALIAN INSTITUTE FOR MACHINE LEARNING
08. AUSTRALIAN CYBER COLLABORATION CENTRE



Skills and Jobs

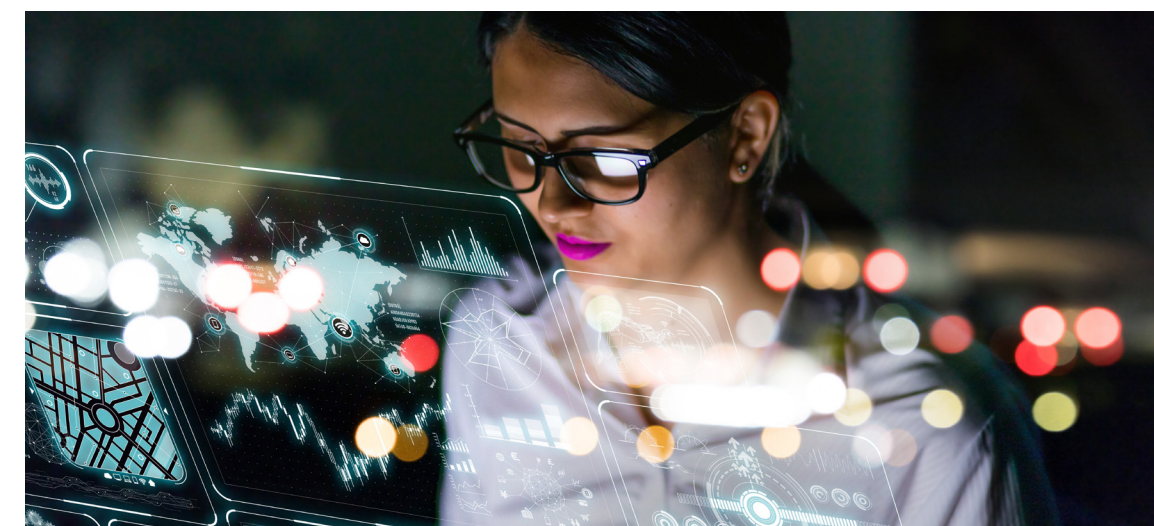
Lot Fourteen will create enduring, high-value jobs and career pathways for people of all ages and backgrounds.

A pipeline of industry-focused skills will be developed in partnership with tertiary education providers (universities and vocational education providers) to attract and retain talent, supporting industry and business capacity and capability.

School, tertiary and post-graduate students will engage with Lot Fourteen, combined with industry driven training to meet local and global skill demands.

2026 GOAL

Lot Fourteen has an established pipeline of jobs and skills in priority growth sectors that respond to the labour demands of the global economy.



Outcomes

Business and industry at Lot Fourteen creates jobs, attracts talent and grows skills that respond to the global shift to services-based, information-enabled economies.

Skilled graduates and professionals are employed at Lot Fourteen aligning to the needs of businesses. Universities, vocational education and registered training providers are active participants and collaborators in Lot Fourteen.

Lot Fourteen is embedded with involvement from industry and networks are active with other innovation districts.

Lot Fourteen is a beacon of opportunity for South Australian professionals and students from diverse backgrounds and demographics.

Lot Fourteen provides opportunities for First Nations people to gain new skills and participate in employment pathways and long-term careers.

Initiatives

Develop and implement an industry and business attraction strategy to target, nurture and attract suitable businesses and achieve the optimal mix in the district.

Work with government agencies to leverage and link to State workforce and skilling strategies.

Establish strong and defined linkages and partnerships with tertiary education and training providers with an industry-led focus.

Progress the establishment of the Innovation Hub within the Entrepreneur and Innovation Centre.

Develop an industry and business attraction strategy that identifies key linkages nationally and internationally.

Initiatives and events are provided for students of all ages to engage in Lot Fourteen.

Progress the design, development and establishment of the Digital Technologies Academy.

Maintain an overall Lot Fourteen Jobs Portal.

Implement the Industry Participation Framework in all project and programs at Lot Fourteen.

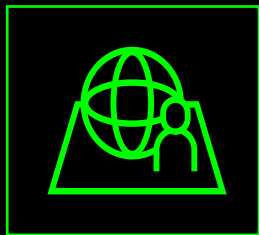
Measures of success

- Year on year growth in the workforce of the Lot Fourteen district
- Growth in number of students studying and researching at Lot Fourteen
- Growth in number of First Nations people employed across projects



Signature projects

01. THE DIGITAL TECHNOLOGIES ACADEMY
02. THE AUSTRALIAN SPACE DISCOVERY CENTRE
03. THE CIRCLE—FIRST NATIONS ENTREPRENEUR HUB
04. THE INNOVATION HUB



Innovation and Business Ecosystem

Collaboration will underpin the success of Lot Fourteen. The built form, economic and networking assets will drive collaboration between business, industry and research institutions to develop supply chain capability.

The enabling infrastructure will be designed, delivered and managed to support the needs of target industry sectors, now and into the future.

Lot Fourteen will be a leading district that leverages and complements the South Australian innovation ecosystem and links with global networks - setting global benchmarks and best practice standards locally and internationally.

2026 GOAL

Lot Fourteen is a well-balanced and diverse innovation ecosystem, where ideas are developed that solve global challenges and drive the advancement of target industries in South Australia.



Outcomes	Initiatives
Lot Fourteen is the State leader in South Australia’s innovation network.	Continue leadership of a South Australian district Alliance Group for collaboration across key South Australian Innovation Districts — Lot Fourteen, Adelaide BioMed City and Tonsley, and the Office of the Chief Scientist.
	Leverage industry connections to fully integrate verticals across the State.
Lot Fourteen has the required technology and digital infrastructure to support research and innovation activity in target sectors.	Develop and implement a technology strategy with input from industry and business.
Security at Lot Fourteen is managed in accordance with a robust risk management process.	Security profile and risk is considered in all decision-making led by a security strategy of Lot Fourteen, that considers cyber, counter foreign interference, physical security and public access.
Networking and collaboration is actively occurring between partners at Lot Fourteen and outside of the district.	Embed principles that support connection and collaboration and the design and development strategy for the district.
	Provide digital infrastructure that enables, co-location collaboration and connection.
Lot Fourteen is a rich environment for research and ideas. Business, industry and universities are collaborating to advance solutions to global challenges.	University research programs are linked to industry outcomes through collaboration and commercialisation.
	Further leverage opportunities with existing Lot Fourteen centres of excellence including Australian Institute of Machine Learning, Australian Cyber Collaboration Centre, Australian Space Agency and Smart Sat CRC.
Ideas generated at Lot Fourteen are being tested and commercialised through university engagement, R&D and investment.	Develop a thriving business environment through infrastructure, programs, collaboration opportunities and a diversity of organisations and workers.
	Progress the appointment of an Innovation Hub operator to act as an intermediary for Lot Fourteen.
Lot Fourteen has established networks with South Australian universities, key target industries and global partners.	Develop and implement an industry engagement strategy and brand development initiatives.
Lot Fourteen hosts businesses in the start-up, scale up and established phase in target industry sectors.	Develop and implement an industry and business investment attraction strategy to ensure the optimal mix of activity.
	Finalise the development strategy to provides a range of lease offerings to suit businesses at differing states of maturity.
Put people at the centre of how we design and deliver services and programs.	Develop and implement customer-centric systems and processes.

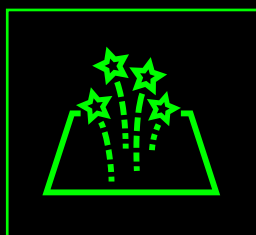
Measures of success

- Growth in number of businesses at Lot Fourteen
- Percentage of total companies involved in each target sector
- Total vacancy rate across district <10%



Signature projects

- 01. START UP HUB
- 02. INNOVATION HUB IN THE ENTREPRENEUR AND INNOVATION CENTRE



A Magnetic, Cultural and Engaging Place

The 7-hectare CBD district will thrive in its unique Adelaide location and celebrate its place in the Adelaide Park Lands, with open accessible green space, adjacent to university and cultural precincts.

The district will be activated by the people who choose to work and visit, motivated by a sense of wonder and discovery.

Lot Fourteen will be a leader in its sustainability, health and wellness, social connectivity and superior community credentials, providing a place that helps amplify focussed and inspiring work.

First Nations cultures will be celebrated and add richness to the district's experience.

2026 GOAL

Lot Fourteen is a magnetic, vibrant, engaging and sustainable place that is powered by the people who work and visit Lot Fourteen.

Outcomes

Lot Fourteen is acknowledged as a defined district within the Adelaide CBD, well connected to the city through integrated planning.

Lot Fourteen's development is strategic and targeted to the needs of industry, business and the community.

First Nations culture is celebrated and focused on truth-telling to a local, national and global audience.

Lot Fourteen is known for a strong sense of place through vibrant and engaging public space, facilities, diverse cultural offerings and events.

Lot Fourteen is a sustainable district that acknowledges its position in the Adelaide Park Lands.

Lot Fourteen is an attractive and engaging place where people choose to work.

Visitors of all backgrounds are attracted to Lot Fourteen and can easily experience an inclusive district.

Initiatives

A whole of city approach is taken to drive connectivity between

Lot Fourteen and broader the Adelaide CBD, including aligned neighbours such as the East End precinct, universities, cultural institutions and park lands.

Continue leadership of an Integration Working Group with South Australian stakeholders to increase permeability of Lot Fourteen across the CBD and State.

Continue representation in the East End Coordination Group.

Continue to develop the district in accordance with the Lot Fourteen Innovation Framework, Masterplan and Place Strategy.

Identify opportunities under the Place Strategy and Arts and Cultures Plan to celebrate and celebrate First Nations culture throughout the district.

Deliver the Centre for First Nations Cultures.

Continue to deliver the Place Strategy and deliver programs and events to enhance the activation and amenity of Lot Fourteen including the public realm.

Progress implementation of the Arts and Culture Plan to materialise public art and programs.

Maintain a Green Star 6 Star certification. Celebrate open space with connectivity to the adjacent Adelaide Botanic Garden and Adelaide Riverbank.

Continue to implement the WELL Community certification.

Progress delivery of the Retail Strategy to provide ancillary services for workers and visitors, complementary with the East End and CBD.

Continue to develop the district in accordance with the Lot Fourteen Masterplan and Place Strategy.

Open an information centre for visitors and the public to explore.

Implement collaborative initiatives and programs between stakeholders to maximise and increase visitation to the East End CBD and neighbouring attractions.

Measures of success

- Year-on-year increase of numbers of visitors
- Year-on-year increase in number of events and attendees of events
- Annual tenant and visitor experience surveying, implementation of improvements based on results



Signature projects

01. THE CENTRE FOR FIRST NATIONS CULTURES
02. CENTRAL PARK ESTABLISHMENT
03. DELIVERY OF AN ENGAGING PUBLIC REALM
04. INTEGRATION BETWEEN LOT FOURTEEN AND THE ADELAIDE BOTANIC GARDEN
05. INTEGRATED PLANNING AND CONNECTIVITY WITH THE CITY OF ADELAIDE
06. THE ADELAIDE PARK LANDS TRAIL THROUGH LOT FOURTEEN

Implementing the Strategy

The delivery of a vibrant and successful Lot Fourteen innovation district through this Strategic Plan will be implemented in partnership with a range of government agencies and collaborative stakeholders including business and industry and supporting partners locally and nationally.



The strategy will be underpinned by an annual business plan, project specific plans and sector strategies that focus on the Strategic Pillars of:

- Economic Impact
- Skills & Jobs
- Innovation and Business Ecosystem
- A Magnetic, Engaging and Cultural Place.

The identified initiatives and signature projects will align with the South Australian government's priorities. The Strategic Plan will deliver significant impact on the productivity and prosperity of the State and provide leadership and growth of the innovation ecosystem, for the successful and sustainable delivery of the Lot Fourteen innovation district.

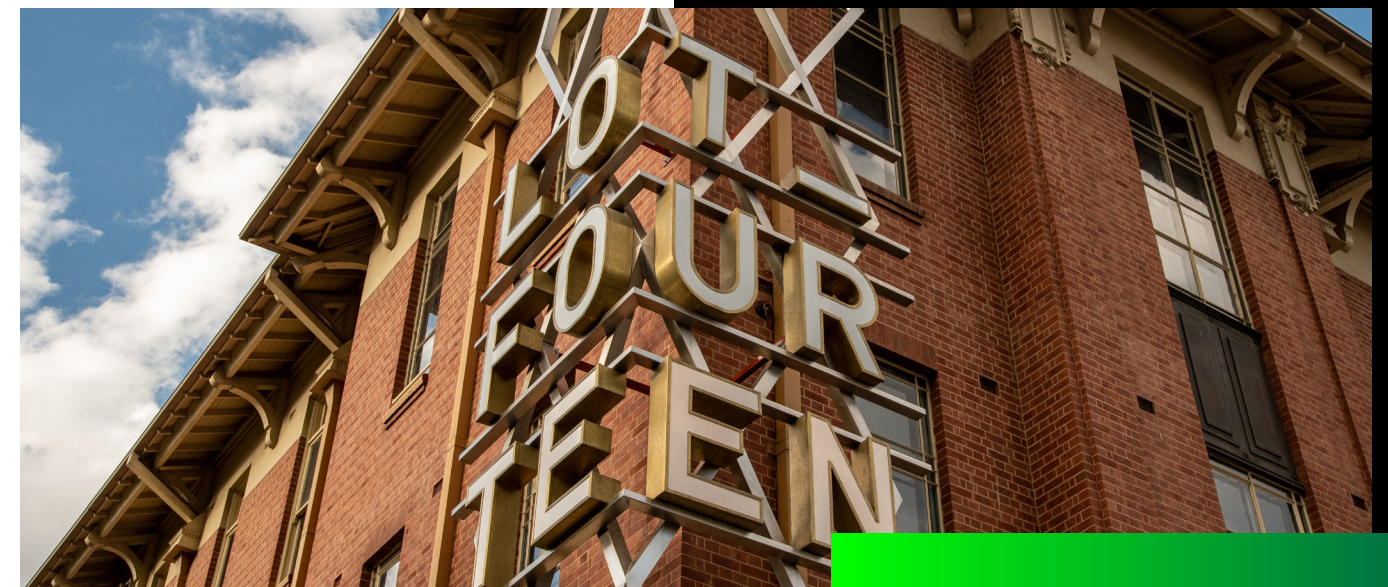
The Strategic Plan contains a combination of:

- Signature projects with mid to long term actions that will require investment from other levels of government, private entities, business and industry; and
- Lower cost, short term activities and initiatives that sustain and grow the district.

What are our targets

Whilst modelling is based on a range of assumptions, the delivery of the Lot Fourteen district infrastructure planned by 2028 is expected to:

- Generate approximately \$3.5 billion in expenditure in the South Australian economy between 2019–20 and 2028–29.
- Increase South Australia's gross state product (GSP) by \$967 million (in net present value terms) between 2019–20 and 2028–29, with South Australia's GSP increasing more than \$200 million per annum by 2028–29.
- Grow employment in high value-adding service sectors by more than 1,900 additional full-time equivalents (FTEs) by 2028–29, including new opportunities for South Australians employed in other, likely lower value-adding, sectors of the economy. The increase in high value jobs also has a multiplier effect and impact on an increase of supporting jobs across many sectors.
- Create total net employment growth of 630 FTEs in South Australia by 2028–29, as the creation of new jobs in certain (predominately service-based sectors) draws people away from other sectors while also creating additional employment, resulting in a net change of 630 FTEs.
- Grow to the point of creating 6000+ jobs in the district.



Monitoring progress

We will monitor the progress of the Lot Fourteen Strategic Plan in order to achieve the targets set out in the strategy. The following metrics for ongoing monitoring of performance and success will be measured and assessed annually:

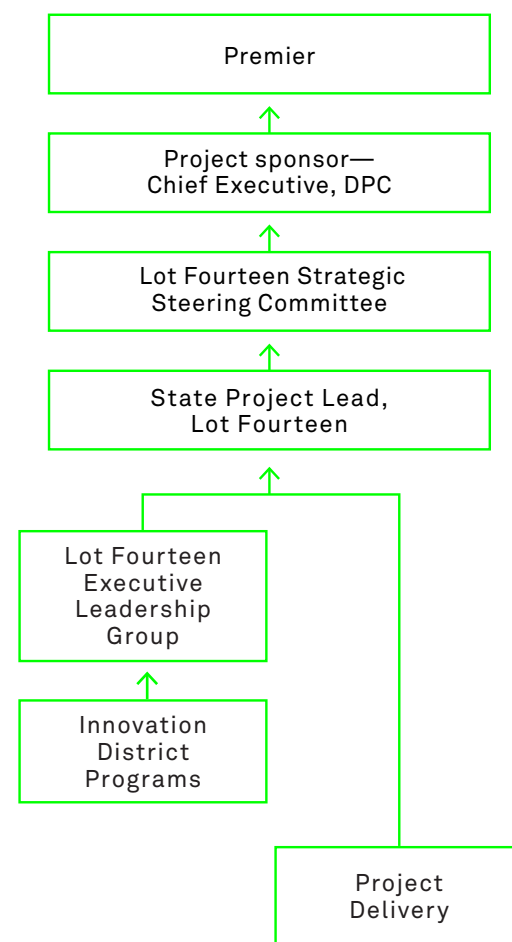
- employment and talent pipeline
 - economic impact
 - aboriginal participation and programs
 - district: availability and demand
 - district: experience
 - investment and exports
 - innovation and entrepreneurial ecosystem.
- The metrics will be monitored through the following methods and sources;
- DPC Annual Report
 - Annual economic analysis reviews
 - Monthly project and program reports
 - Australian Government Adelaide City Deal reporting
 - Annual WELL Community and Green Star Report Cards
 - An annual centralised metric and measures dash board.

It is intended that this Strategic Plan will be reviewed bi-annually.

Governance Structure

An established delivery governance model is in place that identifies the range of project delivery and operational working groups responsible for guiding and delivering the key themes of the strategy.

LOT FOURTEEN - Strategic Plan - 2022-2026



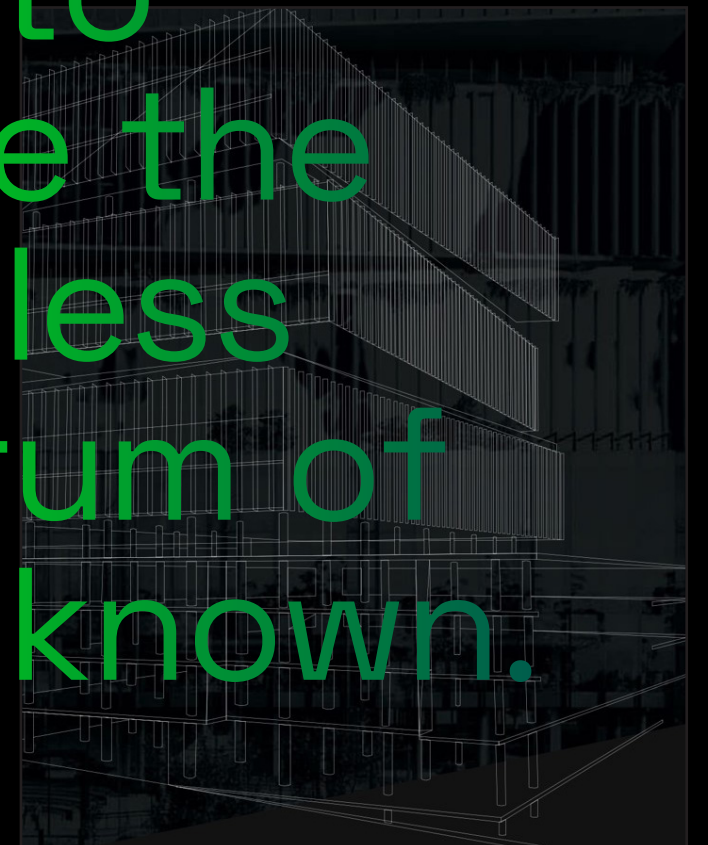
The project is overseen by the Department of the Premier and Cabinet, led by the Lot Fourteen State Project Lead. The cross-agency delivery team involves significant input with skills from the Department of Industry, Innovation & Science and the Department of Treasury & Finance. Specific areas of infrastructure delivery and asset management are supported by Renewal SA and the Department for Infrastructure and Transport (DIT).

The current cross government agency Lot Fourteen Strategic Steering Committee initiated in 2019 has to date guided the Establishment Phase of the district.

Moving forward in 2022, the leadership to guide the next phase of growth at Lot Fourteen will be re-aligned to support the delivery of key projects and initiatives under the coordination of the State Project Lead over the next five years.

Strategic stakeholders and the business community will continue to be engaged at a partnership level to ensure effective collaboration for the strategy's development and implementation, giving businesses and partners every confidence to advance their purpose.

Lot Fourteen is a vibrant collective of innovators ready to explore the boundless spectrum of the unknown.





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